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**"ESTABLISHMENT OF NATIONAL FRAMEWORK OF KEY
PERFORMANCE INDICATORS FOR GOOD GOVERNANCE AND
QUALITY TOWARDS INCLUSIVE, DIGITAL AND GREEN
ORIENTED HIGHER EDUCATION IN ARMENIA" (KPI4HE)
ERASMUS + Project#101128552**

KICK-OFF MEETING

30-31 JANUARY, 2024, YSU, YEREVAN, ARMENIA





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WP 3 - DEVELOPMENT: Conducting Institutional Research and Strategic Planning

Leader of WP – P7-National Center for Professional Education Quality Assurance, Foundation (ANQA)

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WP 3 - DEVELOPMENT: Conducting Institutional Research and Strategic Planning

Work Package Number	WP3	Lead Beneficiary	<p>P7-ANQA Co-leaders are YSU, IIAP, ASPU, EUI, NU, GSU</p>
Work Package Name	DEVELOPMENT: Conducting Institutional Research and Strategic Planning		
Start Month	<p>19 July 2025</p>	End Month	<p>33 September 2026</p>



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WP 3 - DEVELOPMENT: Conducting Institutional Research and Strategic Planning

Objective of WP3

Development of **National Guidelines for Institutional Research, Strategic Planning and Accountability** (GIRSPA) inspired by European best practices, based on national context and addressing the issues of **inclusive** and **green** higher education.





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Tasks

1. Piloting Operations Manuals of Inst. Research (OMIR) and National framework of KPIs for higher education (NF-KPI):
 1. OMIR is piloted in each involved Armenian HEs in line with GIRSPA
2. Revision of strategic plan based on results of IR and in line with NF-KPI in involved Armenian HEs
 1. SDPs of involved Armenian HEs are revised using the results of conducted IR activities



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Tasks

3. Delivery of workshop in Dresden to support the piloting of OMIR/NF-KPI and revision of accreditation standards

1. EU partners provide support to IR and SP activities for further improvement and finalization of OMIR



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Tasks

4. Revision of State Standards for Institutional Accreditation in line with NF-KPI

1. State Institutional Accreditation Standards are in line with GIRSPA and results of IR activities. Revised State Institutional Accreditation Standards are validated by relevant stakeholders



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Tasks

5. Public discussion of the results of piloted OMIR/NF-KPI and revised State Standards for Institutional Accreditation in Yerevan

1. Government decision on adoption of revised State Institutional Accreditation Standards

6. Finalization and adoption of NFKPI and State Standards for Institutional Accreditation

Expected results Deliverables

D2.1	Draft reports on piloted OMIR and GIRSPA	Leader	Due date
	The report will be prepared and published in Armenian, English and only in digital format.	P7 (ANQA)	M23
D2.1	Revision of State Institutional Accreditation Standards in line with GIRSPA and results of IR activities.	Leader	Due date
	The Standards will be prepared and published in Armenian and English and only in digital format.	P7 (ANQA)	M30

Our Team in the project



Ruben Topchyan

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Varduhi Gyulazyan

Head of the Institutional and
Programme Accreditation Division



Ani Mkrtchyan

Responsible ANQA internal quality
assurance



Meri Barseghyan

Responsible for monitoring and
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**THANK YOU FOR
YOUR ATTENTION!**

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